

FEBRUARY 10-13 | PHOENIX CONVENTION CENTER & SHERATON GRAND PHOENIX | PHOENIX, AZ

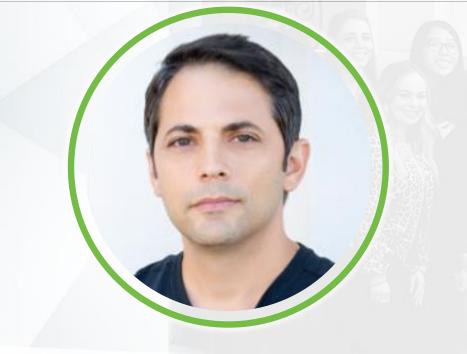
# **MARKETING & INNOVATION SUMMIT**





## **2018:** The Year of Local Social Media Marketing

Presented by: Afif Khoury, CEO SOCi



#### Afif Khoury

CEO, SOCi Inc.

#### My Journey:

High Tech M&A Attorney

Manager of Two Venture Funds

Third Tech Venture...

Passionate about Franchise



## The State of Franchise

Franchise matters.

#### **Industry Growth**

The franchising industry is set to grow for the 8th consecutive year

#### Jobs Are Created

Employment expanded by 3.3% to 7.8 million workers, adding 250,000 new jobs in 2017 alone.

#### **GDP** Expansion

GDP of the industry increased by 5.2% to an estimated \$426 billion from 2016's \$405 billion.



THE STATE OF FRANCHISE

## The State of Social Media in 2018

So, where are we now?

# 3 Billion+

MONTHLY ACTIVE SOCIAL MEDIA USERS OF BRANDS USE 2 OR MORE SOCIAL MEDIA SITES

91%

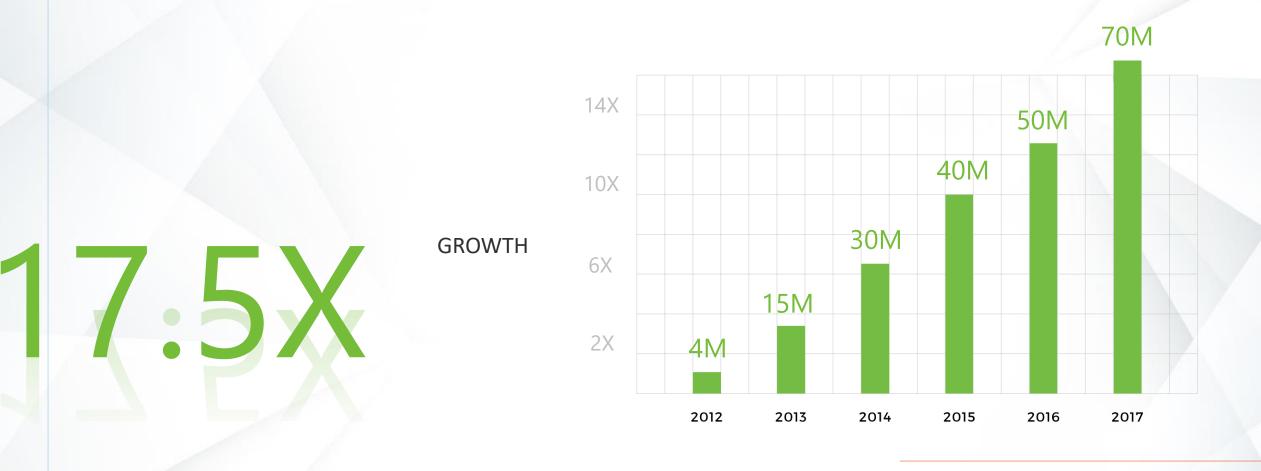


SOCIAL MEDIA USERSHIP GROWTH BETWEEN Q3 AND Q4 IN 2017



THE STATE OF SOCIAL MEDIA IN 2018

## Social Media Has Gone Local



Since Q4 of 2016, there has been a total of 70 million businesses on social media. Are you one of them?

**FACEBOOK INTERNAL DATA JULY 2017** 

HTTP://WWW.ADWEEK.COM/DIGITAL/25M-SMALL-BUSINESS-PAGES/

SOCIAL MEDIA HAS GONE LOCAL

## Social Media Has Gone Local

Facebook has become the site for interaction and engagement, especially at the local level.

IN LOCAL REVIEWS

4x More in certain categories. Reviews appear even on unclaimed pages.



#### MOBILE SEARCH ENGINE

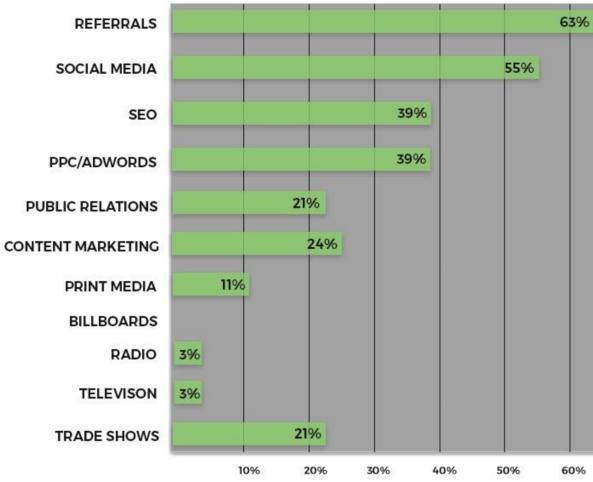
1 of 4 mobile searches for a local business is on Facebook. Ranking is based on your **Local** engagement.



SOCIAL MEDIA HAS GONE LOCAL

## Social Media to Drive New Business

Social media has passed SEO and PPC for generating new business





## Social Content Influences Purchase Decisions



#### OF CONSUMER PURCHASE DECISIONS ARE INFLUENCED BY SOCIAL CONTENT



HTTP://WWW.SOCIALMEDIATODAY.COM/MARKETING/MASROOR/2015-05-28/SOCIAL-MEDIA-BIGGEST-INFLUENCER-BUYING-DECISIONS

## Social Media for Customer Service

Social media has become a premier communication channel for customers

NEARLY

70%

of social media users use Twitter and Facebook to seek resolution for customer care issues.



UNVENTED ON PROVIDE STRUCT

## Social Media for Franchise Diligence

Social media presence, at the local level, informs a potential Franchisee's decision

# 730/0

of prospective franchisees stated that local social media pages was one of the diligence considerations in their research



SOCIAL MEDIA FOR DILIGENCE

## Social Media for Franchise Development

A survey shows that Franchises now rely on social media for franchisee recruitment

# 62%

Of franchisors surveyed stated that they used Facebook to attract prospective franchisees



https://www.franchising.com/articles/social\_media\_measuring\_up.html

# Social Media is Now Affecting Every Part of Your Business

## ...So What's The Problem

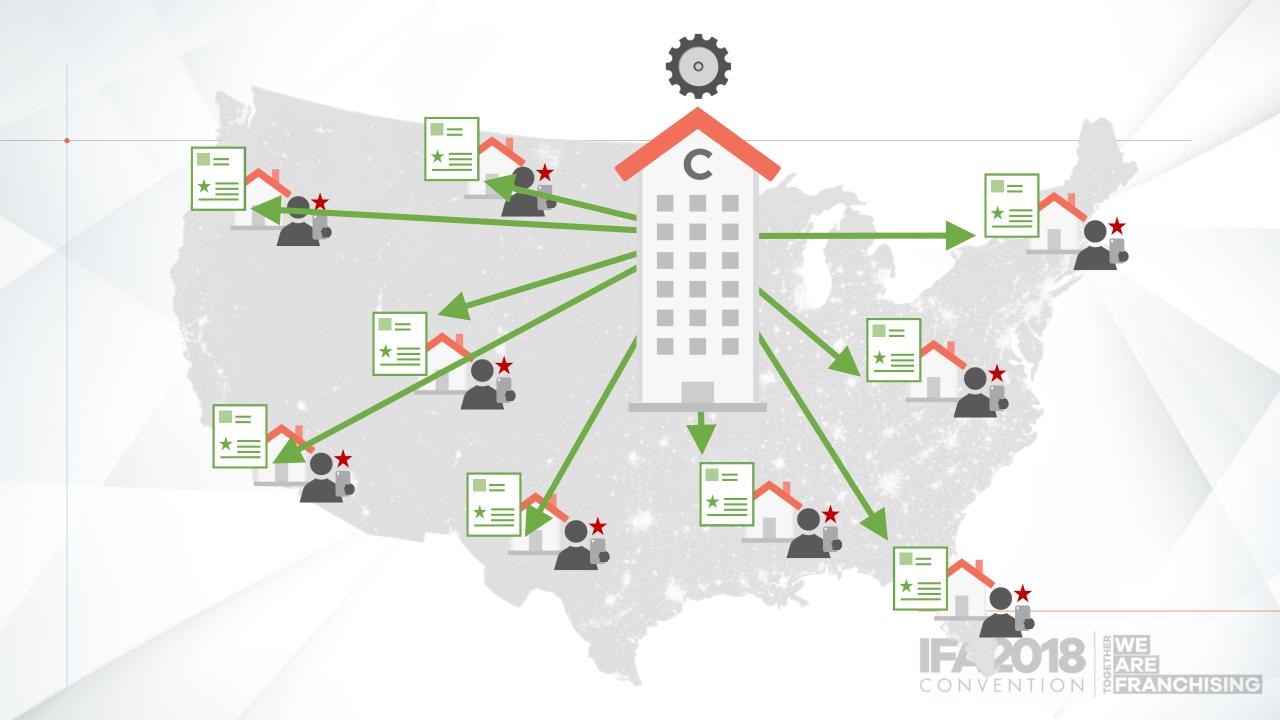


## Your Customers Are Engaging With Your Local Pages



OF BUSINESS PAGE ENGAGEMENT TAKES PLACE ON LOCAL PAGES

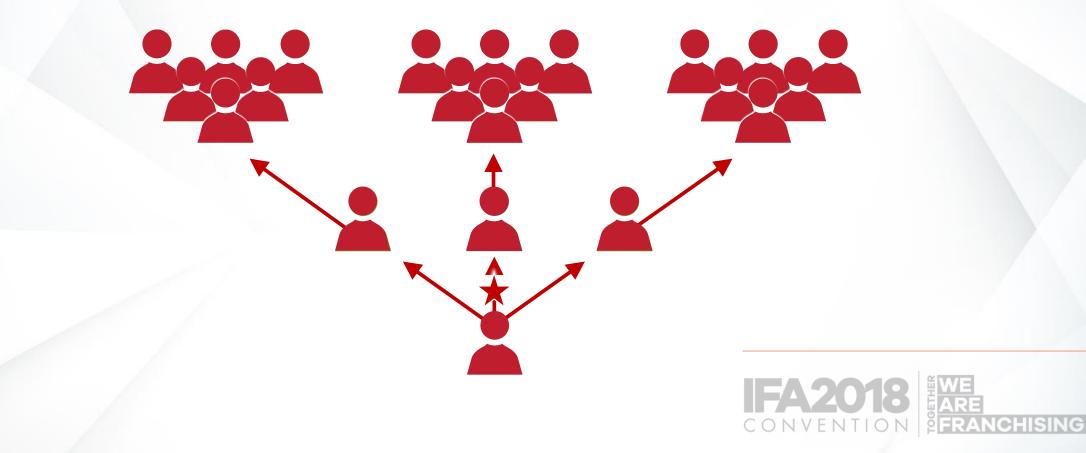
HTTP://WWW.SOCIALMEDIATODAY.COM/MARKETING/MASROOR/2015-05-28/SOCIAL-MEDIA-BIGGEST-INFLUENCER-BUYING-DECISIONS



## What was once 1 to 1



# What was once 1 to 1 Is now 1 to Many



## The Network Effect

With social media, dynamic conversations take place across an entire network.



## Management Becomes Overwhelming

Businesses now have to manage 100's or 1000's of social pages

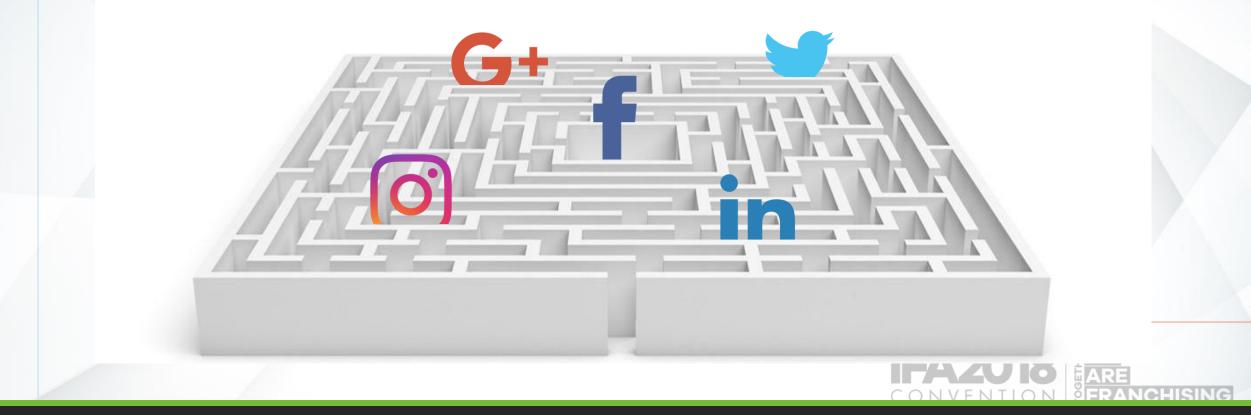


### **Essential Tasks:**

- CONTENT PROCUREMENT
- ASSET MANAGEMENT
- MASS-PUBLICATION
- CAMPAIGN TOOLS
- LISTENING & RESPONDING
- WORKFLOW MANAGEMENT
- ANALYTICS & REPORTING
- REPUTATION MANAGEMENT

## Social Is A Complicated Landscape

So how do you successfully chart a course through it?



## We Are Here To Help!

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Social Media Management Solved.

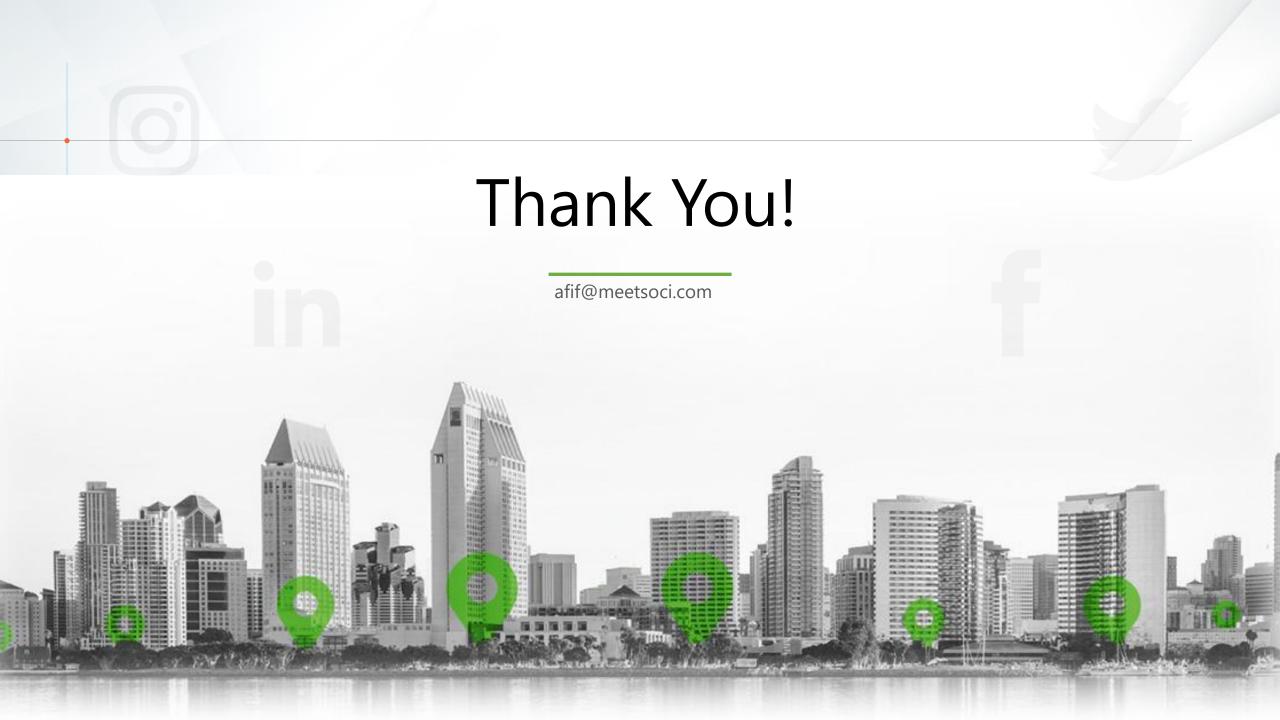
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afif@meetsoci.com www.meetsoci.com

#meetsoci





## **FA2018** CONVENTION

#### Marketing & Technology Summit

Learn to Leverage Big Data to Create Emotional Connections that Strengthen Consumer Trust, Drive Store Growth and Enhance Franchisee Profitability

## **FA2018** CONVENTION

#### **DOUG ZARKIN**

Vice President & Chief Marketing Officer, Pearle Vision

### **ALLOW ME TO INTRODUCE MYSELF**







#### **OBJECTIVES FOR TODAY'S SESSION:**

 Showcase the journey of the revitalization of an iconic franchise brand

> Dig into the art and science employed to distinguish Pearle Vision and evolve it into the award-winning healthcare services business it is today

 Learn what it means to earn trust, both nationally and locally

> Explore the high-tech and high-touch elements used to strengthen the power of the brand nationally while fostering incredible connection to our patients and franchisees locally

 ...and have a little fun because who wants to sit through a boring PPT case study! MAKE NO Small plans for they have no power to stir the soul.

NICCOLO MACHIAVELLI ·



### DO YOU REMEMBER?









### SOMEHOW THINGS WENT SIDEWAYS













#### WHAT IS MARKETING?

#### The art of positioning something to someone

**i.e.**, know how to find the competitive advantage and opportunity

#### SOMETHING

A brand, a product, a service, an initiative, an idea, a person

#### SOMEONE

a partner, an analyst, the press, customers and consumers **i.e.,** know how to get "permission" through audience insight



#### **POSITIONING IS ABOUT SACRIFICE**

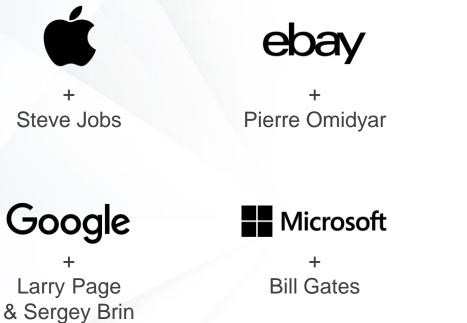


The ability to create meaningful difference and organizational focus



#### THE IDEA OF DIFFERENCE

The person who started the business began with a radically different idea and built from there





**Richard Branson** 



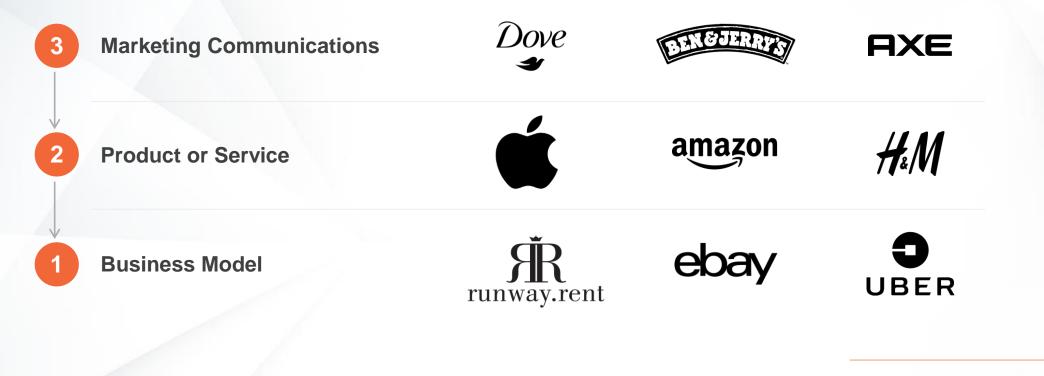
Ben & Jerry





#### **DEPTH OF DIFFERENCE IS IMPORTANT**

Difference can exist at three depths—the deeper the difference, the stronger and more sustainable the position





#### **BUILDING YOUR BRAND FRAMEWORK**

Positioning is the art of sacrifice

Positioning is built on clarity of difference Difference must be more than skin deep

It's only a great position if it makes for great execution

Customers don't create strategy, marketers do

Never assume the interest of your audience

Catalytic products and services make it real

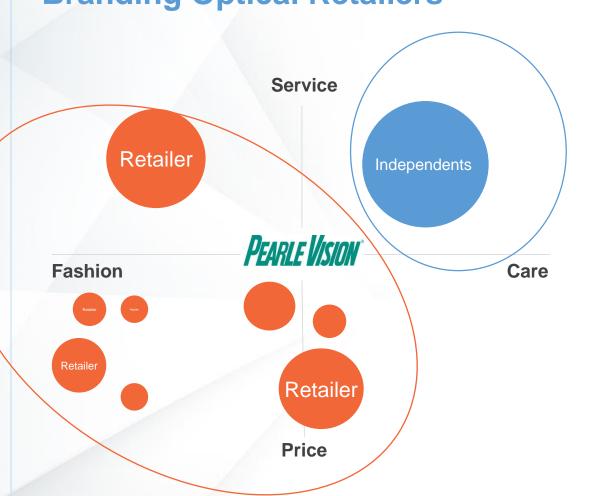
It must resonate emotionally and rationally to really win







## **HOUSTON, WE HAVE A PROBLEM**



### **Branding Optical Retailers**

#### **5 different brand** propositions in 8 years

- Did we want to go head to head with the bigger optical retailers?
- Even if we could from a SOV perspective, could we win?
- Where was the greatest source of growth?

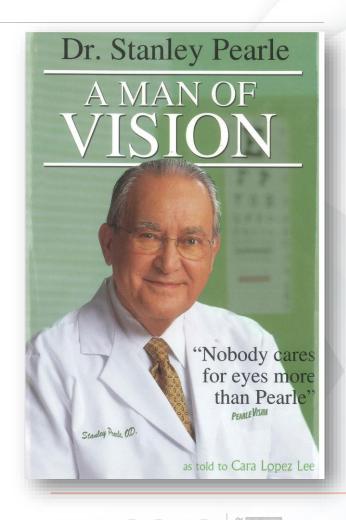
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• Where could we win, and how does that relate back to our brand DNA?

## **REDISCOVERING OUR DNA**

#### **Dr. Pearle believed Pearle Vision was about...**

- A best-in-class doctor
- With an unmatched commitment to care
- And the best-in-class product assortment (frame and lens)
- Serving his/her local community of patients and customers
- That trust Pearle Vision with their eye care and eyewear needs



JCHISING

## **PRIORITIZING WHO TO WIN WITH**

#### **The Chief Health Officer**

At the age (45-55) where her aging eyes need to become a priority in her health routine	<ul> <li>Has vision insurance (143 index)</li> <li>Key entry point into the category</li> <li>+60% of the vision correction market</li> </ul>
She prioritizes her health and well-being	<ul> <li>93% want to put more intention into their "health &amp; well-being"</li> <li>Pays anything when it comes to their health (138 index)</li> <li>76% will pay more for high-quality service</li> </ul>
She's the one her friends and family turn to when they need health and doctor recommendations	<ul> <li>56% gather health information from websites</li> <li>Makes 80% of healthcare decisions for their families</li> </ul>

Goal: Convince her that her neighborhood Pearle Vision has the trusted care she craves, and you'll have gained access to her network of family and friends.



### REFOCUSED BRAND POSITIONING





#### Our Brand Position

# Genuine eye care from your neighborhood doctor.

#### Genuine means...

- Genuine to the legacy of Dr. Pearle
- · Genuine to doctors' vocational pride
- · Genuine to the dedication of our people
- · Genuine to customers' eye care needs
- · Genuine to our commitment to local communities

#### The word Genuine also means...

- absolute, accurate, actual, authenticated
- · bona fide, certain, certified, demonstrable, exact
- existent, factual, for real, good, hard, honest, honest-to-goodness, in the flesh, indubitable, legit, legitimate
- literal, natural, official, original, palpable, plain, positive, precise, proved, pure, real stuff, sound, sterling, sure enough, tested, true, unadulterated, undoubted, unimpeachable, unquestionable, unvarnished, valid, whole



### **OUR NEW ICONOGRAPHY**

This typography is bold, legible and contemporary

This color green says current and fresh

The slight earthiness grounds the icon, making it more proprietary with a nod back to heritage



The "Est. 1961" prioritizes the importance of its timetested heritage

> Style and character is unique and nostalgic, while also being current and credible

PEARLE EST. 001961 SION

## PEARLE OOVISION

**IFA20** 

CONVENTIC

It provides inspiring design language for the creation of secondary assets

NCHISING

## MOVING FROM STORES INTO EYE CARE CENTERS















Strategy without tactics is the slowest route to victory. Tactics without strategy is the noise before defeat.

—Sun Tzu



WINNING THE 5 MILE BATTLE AND 9 MILE WAR FOR PATIENTS







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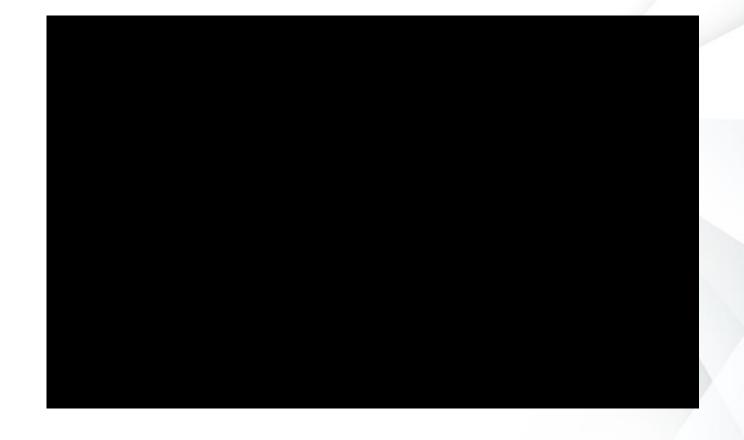
# CORNEA.



#### PEARLEOOVISION OUR EYE EXAM Pearle Vision (Roslyn) 1085 Northern Blvd Roslyn, NY, 11576 (516) 365-4066 Welcome to Pearle Vision Roslyn See the difference. Book an eye exam at your neighborhood Pearle Vision today. Welcome to Pearle Vision Roslyn where your eye health and wellness is our primary focus Our services range from comprehensive eye care to fitting you with prescription eyeglasses sunplasses, and contact lenses to meet your individual needs. We offer the latest styles in top brands like Ray-Ban. Oliver Peoples, Versace. Tiffany, Coach, Oakley, Mau Jim and Costa Del Mar along with contacts from Vistakon, B&L, Ciba, and Cooper Vision. Stop in SCHEDULE NOW\* Save 40% Off Lenses with GREAT Frame Purchase Pearle Vision Man Tatali Roslyn, NY VIEW DETAILS 1085 Northern Blvd Roslyn, NY 11576 516-365-4066 SIGN UP TO RECEIVE EMAILS FROM YOUR NEIGHBORHOOD EYECARE CENTER pearlemanhasset@optonline.r GO Store Hours My email address Mon: 10:00 AM - 8:00 PM Tue: 10:00 AM - 8:00 PM I certify that I am 18 years or older. Wed: 10:00 AM - 8:00 PM 10:00 AM - 8:00 PM Thu: Fri: 10:00 AM - 8:00 PM Sat: 10:00 AM - 5:00 PM Sun: 11:00 AM - 5:00 PM > SCHEDULE MY EXAM > DRIVING DIRECTIONS 0 G+ earle Vision 🥥 Liked 395KD Share This Page PEARLI VISION



### THINKING SMALL TO WIN BIG

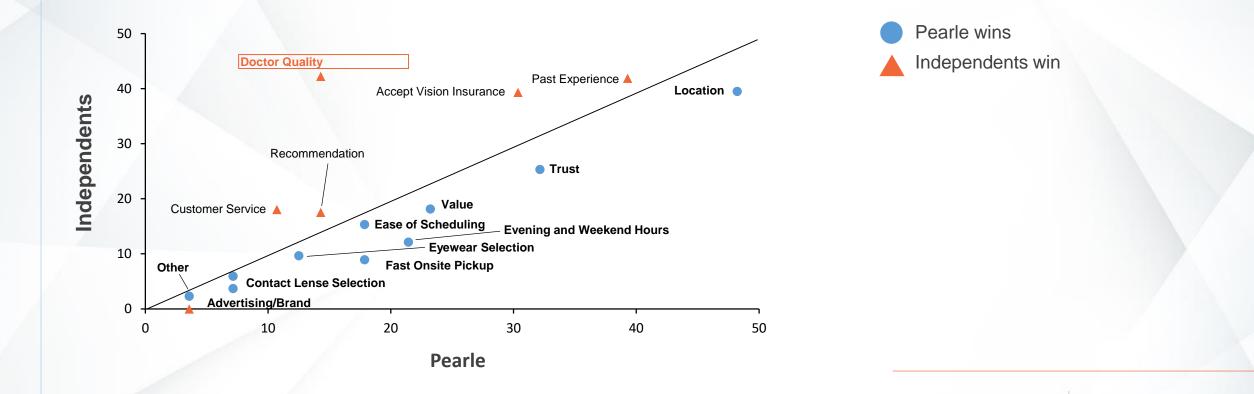






#### **MOVING FROM GOOD TO GREAT**

#### % top 3 reasons to pick a provider, Pearle vs. Independents



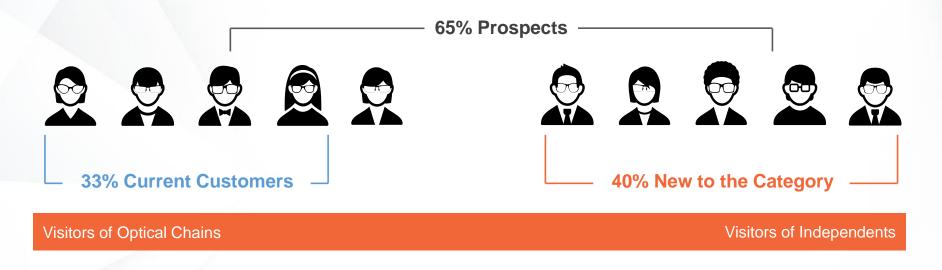
CONVENTION

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## **MOVING FROM GOOD TO GREAT**

#### **Qualitative & Quantitative Exploration into the Notion of what Doctor Quality Means**

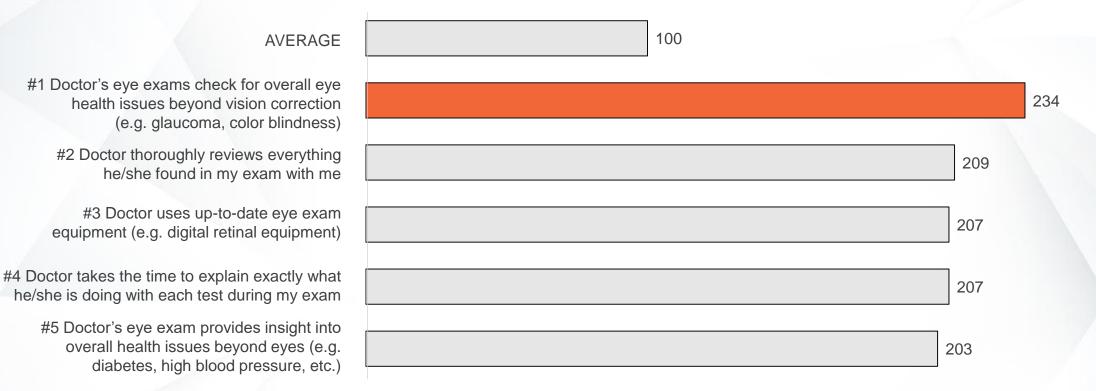
900 total respondents Tested 35 different attributes





#### UNIVERSAL RESULTS ACROSS ALL SEGMENTS TESTED

#### Index vs. Average





#### **GOING DEEPER**



Emotional intelligence is an essential part of the whole person.



#### GOING DEEPER

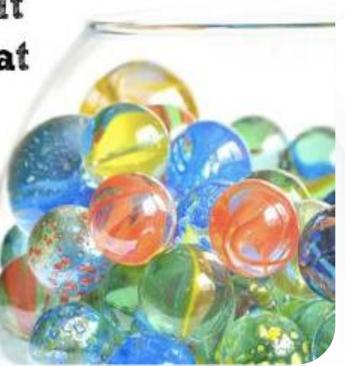






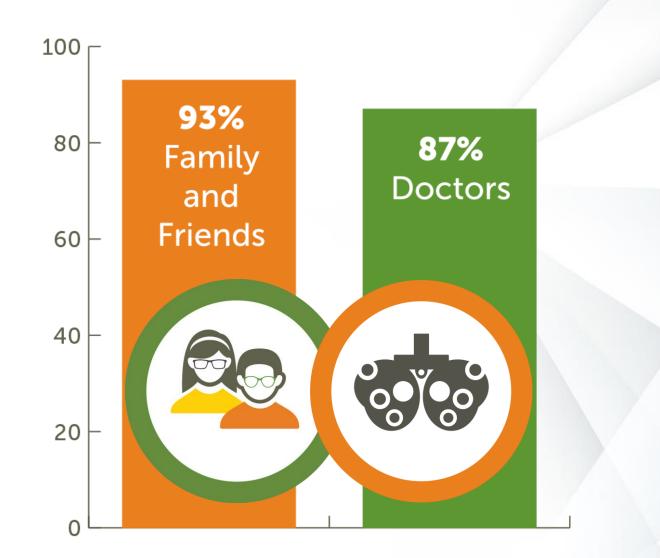
"Trust is built one marble at a time."

Brene Brown





#### Doctors are rated most trustworthy behind family and friends





#### THE DRAMATIC FOCUS

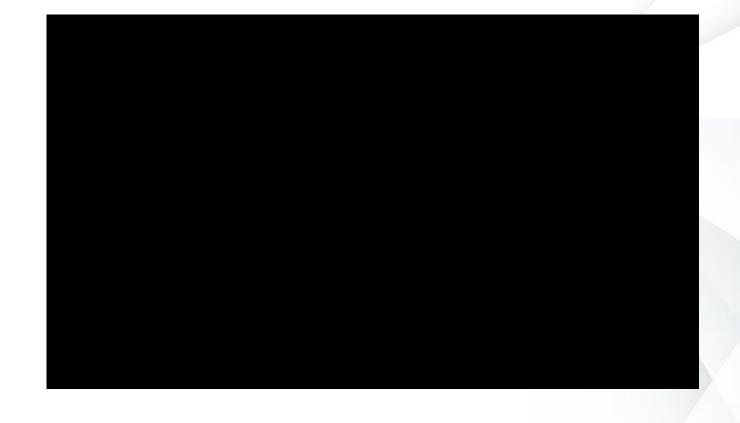
Brand Truth The doctors at Pearle Vision believe a great patient experience is made up of many small moments

Human Truth People give and get trust through small actions and small moments

The Neighborhood Doctors at Pearle Vision Earn Your Trust, One Small Moment At A Time



## NEW EQUITY CAMPAIGN











CLAIMING THE HIGH GROUND ON EARNING TRUST IN OUR CATEGORY





## **2017 PROVED TO BE A GREAT YEAR**

Ranked #24 in Entrepreneur's Franchise 500

Up from #115 in 2016



#1 Optical Retail brand for doctor quality

- +40% full year improvement
- 4<sup>th</sup> year of positive exam



Industry Recognition

> CLIO AWARDS

CONVENTION **FRANCHISING** 

## CONCLUSIONS



Marketing is about positioning, which is about the art of sacrifice

2
4

Your brand positioning sets the north star for more than just what you say in advertising, but how you behave as a brand



Data is only as good as the questions you ask



Data doesn't make decisions; people make decisions using data



It is possible to think small and win big



Trust (especially in business) is earned through a series of small moments





#### FINAL THOUGHT

An individual can make a difference. A team can make a miracle

—Doug Pederson





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# MARKETING & INNOVATION SUMMIT ROUNDTABLES

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Jamie Izaks, President

